

**GORDON CREED**  
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Gordon Creed is a lead consultant with Wayne Arny & Associates, LLC, a federal business development consulting firm specializing in installation, environmental and energy issues facing businesses in America. Mr. Creed's experience includes over 35 years of civilian legal and operational leadership in facilities, environment, and energy policy and execution within the General Services Administration as a Civil Service employee and as an interim member of the Senior Executive Service. His final position before retiring from government service in 2011 was as the Deputy Assistant Commissioner of the Public Buildings Service (PBS).

Prior to his final position, Mr. Creed served as the Deputy Associate General Counsel in the Office of General Counsel where he was responsible for the delivery of complete legal services to the PBS Assistant Commissioner for Public Utilities (Acquisition and Intervention). In this role, he oversaw an annual acquisition budget of \$1B for utilities, to include electricity, natural gas, water, steam, etc. He represented all the federal executive agencies for rate case investigations before various public service commissions, such as the DC Public Service Commission and the Maryland Public Service Commission, and he helped develop the emerging energy demand load management practices later deployed by federal buildings.

Because of his successes as the Deputy Associate General Counsel, Mr. Creed was appointed Deputy Commissioner for the Federal Real Property Service (FPRS) where he reengineered that organization into the Public Buildings Service (PBS), receiving an appointment as the Deputy Assistant Commissioner. In this role, he was responsible for portfolio management and performance measurement. As part of that position he also worked closely with the Office of Management and Budget (OMB) on consolidating government-wide unneeded real property and to reduce the federal government's carbon footprint. Much of this large footprint was caused by the government's heavy energy consumption, much of which was from its proliferating electronic data centers. The savings that were achieved by his projects alone were estimated to be between \$1-2B.

Mr. Creed was also a regular speaker at national real estate conferences held by NASA, USAF, Interior, Navy, and other Federal agencies. He also represented GSA before the Congress in front of subcommittees of the House of Representatives and the United States Senate. Legislation prepared by Mr. Creed has been enacted into public law. He has received numerous awards and commendations for his service.

Gordon Creed studied for two years at the George Washington University School of Engineering. He has a BA in Public Administration from American University in Washington, DC, and he received his Juris Doctor from Seattle University in Seattle, WA. He has also attended courses at the U.S. Army Judge Advocate General's School, the John F. Kennedy School of Government, and the Federal Executive Institute (FEI). Mr. Creed and his wife reside in Washington, DC.